



## **Board of Governors of the Guildhall School of Music and Drama**

**Date:** MONDAY, 13 MAY 2019

**Time:** 1.45 pm

**Venue:** COMMITTEE ROOM - 2ND FLOOR WEST WING, GUILDHALL

**Members:**

George Abrahams	Michael Hoffman
Randall Anderson	Ann Holmes
Deputy Michael Cassidy	Vivienne Littlechild MBE
John Chapman	Jeremy Mayhew
Felicity Chilton	Graham Packham
Professor Geoffrey Crossick	Alderman William Russell
Professor Maria Delgado	Andy Taylor
Marianne Fredericks	Lynne Williams
Shreela Ghosh	

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**Lunch will be served in the Guildhall Club at 1pm**

**NB: Part of the meeting may be subject to audio or visual recording**

**John Barradell**  
Town Clerk and Chief Executive

# AGENDA

**NB: Certain matters for information have been marked \* and will be taken without discussion, unless the Committee Clerk has been informed that a Member has questions or comments prior to the start of the meeting**

**Certain non-contentious matters for decision have been marked + with recommendations to be agreed without discussion, unless the Committee Clerk has been informed that a Member has questions or comments prior to the start of the meeting**

## Part 1 - Public Agenda

1. **APOLOGIES**
2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3. **\* ORDER OF THE COURT OF COMMON COUNCIL**

To receive the Order of the Court of Common Council, 25 April 2019, appointing the Board and approving its terms of reference.

**For Information**  
(Pages 1 - 2)

4. **ELECTION OF THE CHAIRMAN**

To appoint a Chairman in accordance with Standing Order No. 29.

**For Decision**

5. **ELECTION OF THE DEPUTY CHAIRMAN**

To appoint a Deputy Chairman in accordance with Standing Order No. 30.

**For Decision**

6. **PUBLIC MINUTES**

To agree the public minutes and summary of the meetings held on 19 November 2018 and 18 February 2019.

**For Decision**  
(Pages 3 - 14)

7. **\* PUBLIC MINUTES OF COMMITTEE MEETINGS**

To receive the public minutes of the following meetings:-

Governance and Effectiveness – 1 April 2019

Audit and Risk Management – 16 April 2019

Finance and Resources – 29 April 2019 TO FOLLOW

Remuneration and Nominations – 29 April 2019 TO FOLLOW

**For Information**  
(Pages 15 - 24)

8. **APPOINTMENT OF COMMITTEES, ETC FOR 2019/20**

Report of the Town Clerk.

**For Decision**  
(Pages 25 - 48)

9. **\* DATES OF MEETINGS**

Report of the Town Clerk.

**For Information**  
(Pages 49 - 50)

10. **+ INSTRUMENT AND ARTICLES OF GOVERNANCE**

Report of the Principal. TO FOLLOW

**For Decision**

11. **OUTSTANDING ACTIONS**

Report of the Town Clerk.

**For Information**  
(Pages 51 - 52)

12. **PRINCIPAL'S PUBLIC REPORT**

Report of the Principal. TO FOLLOW

**For Information**

13. **\* URGENT ACTION TAKEN BETWEEN MEETINGS**

Report of the Town Clerk.

**For Information**  
(Pages 53 - 54)

14. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

15. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

16. **EXCLUSION OF THE PUBLIC**

**MOTION** - That under Section 100A(4) of the Local Government Act 1972, the public be excluded from the meeting for the remaining items of business on the grounds that they involve the likely disclosure of exempt information as defined in Part I of Schedule 12A of the Local Government Act.

**For Decision**

**Part 2 - Non Public Agenda**

17. **NON PUBLIC MINUTES**

To agree the non public minutes and summary of the meetings held on 19 November 2018 and 18 February 2019.

**For Decision**  
(Pages 55 - 62)

18. **\* NON PUBLIC MINUTES OF COMMITTEE MEETINGS**

To receive the non public minutes of the following meetings:-

Audit and Risk Management – 16 April 2019

Finance and Resources – 29 April 2019 TO FOLLOW

Remuneration and Nominations – 29 April 2019 TO FOLLOW

**For Information**  
(Pages 63 - 66)

19. **PRINCIPAL'S NON PUBLIC REPORT AND BREXIT UPDATE**  
Report of the Principal. TO FOLLOW  
**For Information**
20. **BUSINESS CASE FOR A NEW BUILDING**  
Report of the Vice Principal and Director of Advancement  
**For Discussion**  
(Pages 67 - 78)
21. **+ LATEST GUILDHALL SCHOOL BUDGET REPORT - 2019/20**  
Report of the Principal.  
**For Decision**  
(Pages 79 - 88)
22. **+ TUITION FEES**  
Report of the Principal. TO FOLLOW  
**For Decision**
23. **+ FINANCE REVIEW**  
Report of the Principal. TO FOLLOW  
**For Information**
24. **COL FUNDAMENTAL REVIEW**  
Report of the Vice Principal and Director of Advancement. TO FOLLOW  
**For Discussion**
25. **+ RECOMMENDATIONS FOR FELLOWSHIPS AND HONORARY FELLOWSHIPS**  
Report of the Principal.  
**For Decision**  
(Pages 89 - 104)
26. **NON PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

27. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE BOARD AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**

**Part 3 - Confidential Agenda**

28. **+ CONFIDENTIAL MINUTES**

To agree the confidential minutes of the meeting held on 19 November 2018.

**For Decision**